# Virtual<br/>Facilitation<br/>FoundationSkills

Virtual Workshop February 26, 2021



## Workshop Guidelines

Please turn on your video to increase engagement and personal interaction during our workshop



To reduce background noise, please mute your audio until you wish to speak



Feel free to share your comments or respond by raising your hand physically or using the Raising Hand Function

Please ask questions or make comments throughout by using the chat function Take breaks as needed and return to our session as soon as possible



Maintain confidentiality and demonstrate respect for others' sharing

#### Please introduce yourself:

- Name, role, where you are situated
  - Share your best and/or worst experience in a virtual meeting (as a host, presenter or attendee)



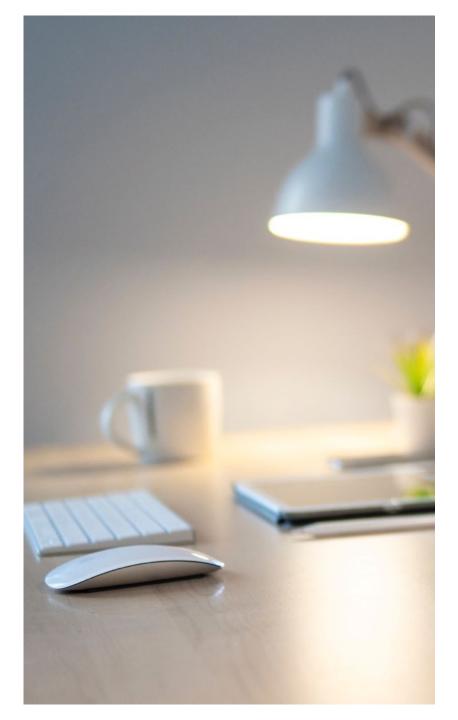
# Your Coaches, Supporters and Guides Today

- We are here to share with you all the virtual facilitation skills we have learned during our training careers, especially the adapted tools we gained in 2020
- We wish to help you learn from all the mistakes we made and pitfalls we experienced
- We will encourage and motivate you as well offer helpful feedback

## Objectives

- Design and prepare your meeting agenda and outcomes for maximum effect
- Present yourself professionally on video
- Host meetings effectively and collaboratively with a diverse group of participants
- Anticipate and manage technical issues with ease
- Follow your agenda and run your meetings smoothly
- Build rapport, connection and team collaboration
- Read the body language and nonverbal cues of your audience
- Keep your attendees engaged, focused and motivated during your meetings
- Practice meeting tools such as breakout rooms, polling, whiteboard, chat and other useful functions
- Follow up with your meeting participants in a professional manner





### Our Agenda

Welcome & Introductions (15 mins)

Our Online World Today (15 mins)

I. Role as a Virtual Facilitator (30 mins)

- Mindset, Presentation, Preparation
- II. Virtual Session Purpose & Outcomes (45 mins)
- Objectives, Agenda, Ground Rules, Communication, Meeting Etiquette

III. Mastering Online Facilitation (75 mins)

- Technology, Engagement, Interactive Tools

Practice Sessions (60 mins)

Summary and Wrap Up (15 mins)

# Our Online World Today

Start a Meeting



### **Does This Seem Familiar?**







## Benefits and Challenges of Virtual Meetings





## Breakout Session (5 mins)

- List all the Benefits or Challenges of virtual meetings in your breakout group
- Appoint someone to share group's findings and someone to take notes

## **Breakout Room Tips**

If you are experiencing any technical issues, please use the raise hand function and we will get to you as soon as possible.

Please assign a timekeeper to ensure everyone has time to speak within the allotted time

The discussion topic and reminders will be displayed while you are in your breakout room. Pay attention to the clock and you will have one minute to return to the main room when time is up.

13

# I. Role as a Virtual Facilitator

2(12

## Your Mindset

## Remember This?

- Yes, we certainly miss collaborating in person!
- ...but what was not-so-great about leading a meeting, training or group in person?

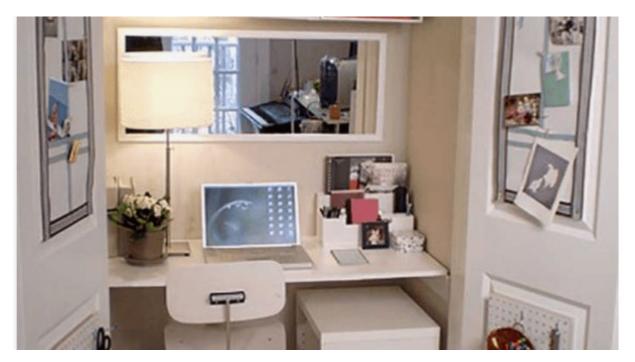






### What is Your Mindset Around Working Virtually?

- 1. This is an efficient and flexible way of work that fits my style perfectly
- 2. This is the future of work and I am now skilling up for this inevitable change
- 3. It is manageable for the time being but will never replace working in an office
- 4. This was forced upon me so I will have to endure it until work gets back to normal
- 5. Working remotely is difficult and I will never be able to master this









# What's GREAT about Working Virtually?

# Your Professional Presentation

## How Others See You



Set Up: Lighting, background, screen positioning



Attire: Professional appearance, features, accessories, colors

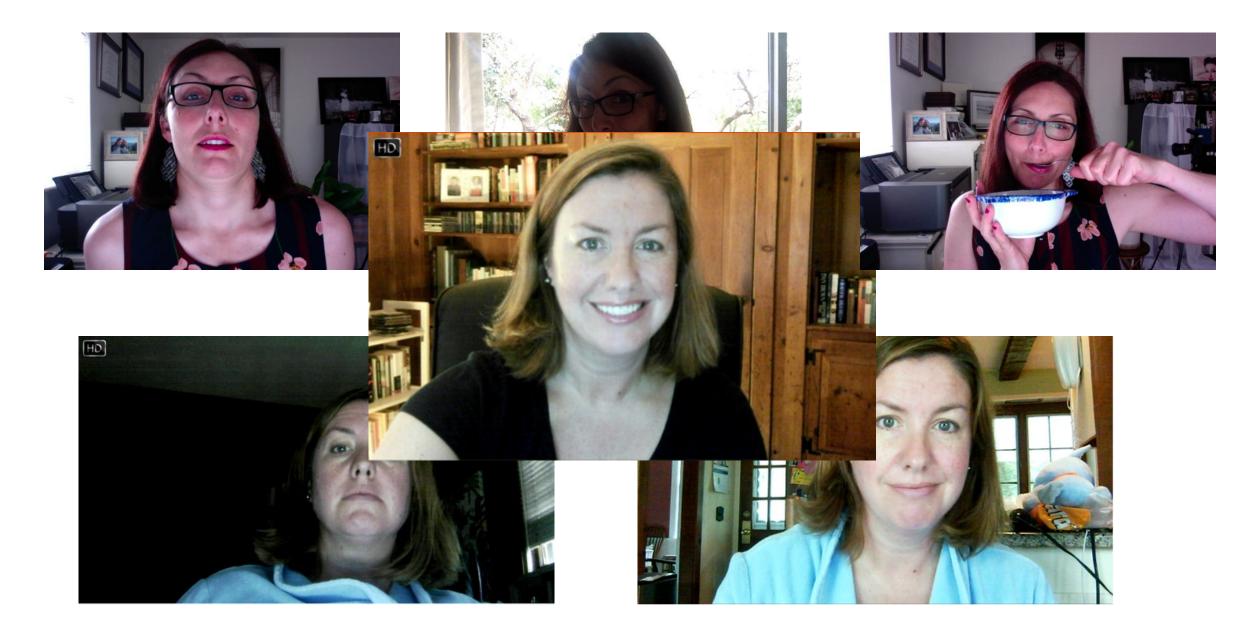


Body Language: Posture, gestures, eye contact



Your Actions: Writing, drinking, texting, eating







# Background

- Virtual background or not?
- Your background represents your brand
- Choose what you want your audience to see









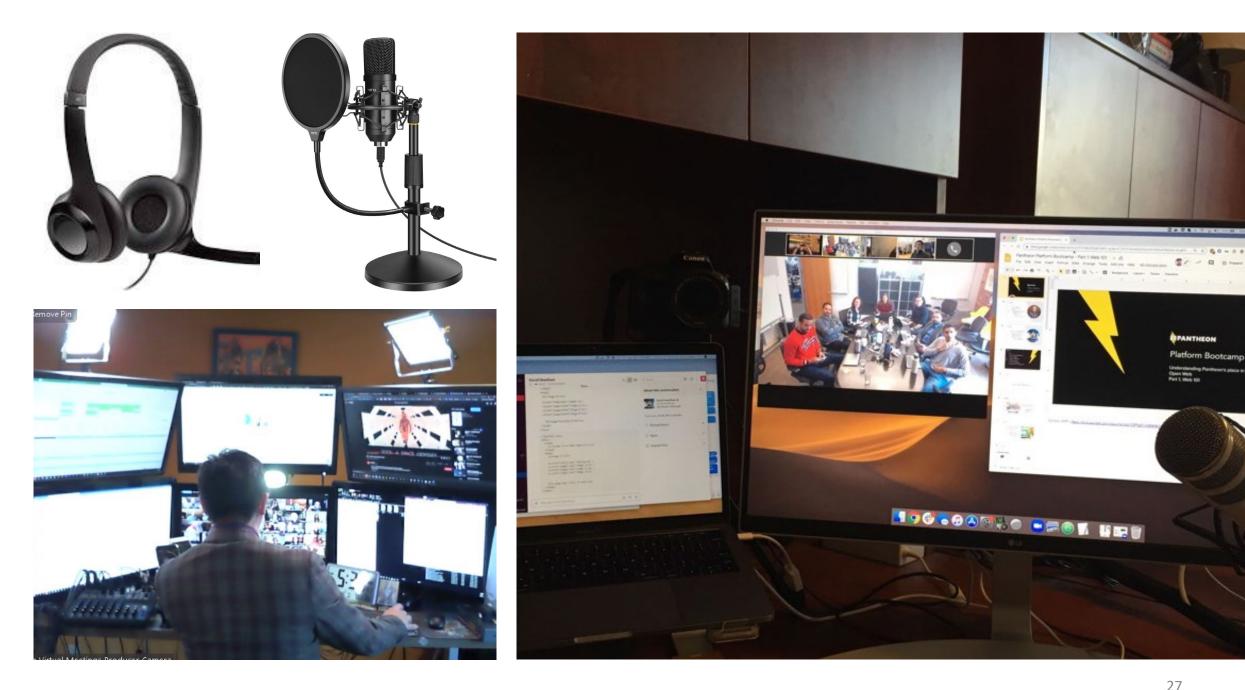








#### LOOK in the CAMERA NOT the SCREEN ... HOW MANY TIMES HAVE WE BEEN REMINDED ... Let me introduce "ZUMI" your VIRTUAL MEETING AVATAR CUT OUT & PUT ZUMI ON TOP OF YOUR WEBCAM, AND SHE/HE WILL SERVE AS A REMINDER TO LOOK HERE! LOOK HERES TO YOUR BETTER MEETINGS with compliments ART OF AWAKENING # everydrawing is a gift QR CODE to COME ... WWW.ARTOFAWAKENING.COM TAPE THIS PART TO THE 3 WAYS TO USE YOUR BACK OF YOUR WEBCAM ZUMI AVATAR



50-

20.11

B . D Pr

# Your Preparation

## Your Basic Checklist

- ✓ Internet connection
- ✓ Proper video/audio tools
- ✓ Power, computer fully charged
- ✓ Quiet space
- ✓ Remove distractions / no multi-tasking
- $\checkmark$  Test platform and functions
- ✓ Minimize desktop programs/apps
- ✓ Hard copy of presentation or soft copy on a separate screen
- Prepare beverages to stay hydrated (remember to eat before your session!)







## Hental Preparation

- Review your outline, content and points of interactions with attendees
- Prepare back up for the 3 Fails: technology, audience engagement, platform
- Take time out for silence or grounding before your meeting (we recommend 30 mins)

# What areyourPreparationRituals?



## Summary: Role as a Virtual Facilitator

- Our online world today has forced us ahead of time to adapt to a new way of communicating and collaborating with each other
- Your mindset will determine how you see the benefits and challenges
- Your professional presentation is an important part of your facilitation and investing in the proper setup and equipment for your workspace is highly recommended
- Make a ritual to prepare yourself physically and mentally for the virtual session



# II. Virtual Session Purpose and Outcomes

## Planning Your Meeting



Define meeting purpose and outcome

What do you hope to achieve?

Confirm the role of Host, Note Taker, Participants and other Observers

Who needs to attend? Who will take which roles?

Check everyone has the proper equipment

Arrange a 15-minute testing time before the meeting if needed

Ē

Touch base with participants individually to get agenda items



Prepare meeting communication

Meeting agenda Pre-meeting reading Meeting access information Meeting etiquette



Define Meeting Objectives What do you hope to achieve?

- What is your intention?
- What is the best outcome for attendees?
- What's the most important information that must be shared?
- What is their gain from attending this meeting?



## **Know Your Participants**

- How many people will participate?
- Who are the participants?
- Where are they located?
- What is their situation (hybrid office/home office) and connectivity?
- What are the time zone differences?







Format:

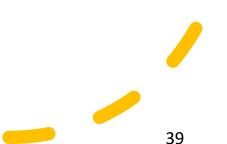
- Meeting, workshop, webinar, presentation, 1:1
- Formal, informal, social
- Platform:
- Does it offer video and features for collaboration?
- Does everyone have access and know how to use the tool?
- How can information and results be documented afterwards?

<section-header><section-header>

### Web Conference Platform Comparison

	վիր	2		÷		B	8	?	33
	Voice	Webcam	Screen Share	Chat	Polling	Drawing Tool/White Board	Breakout Rooms	Q&A	Quiz
Zoom	•	•	•	•	•	•	•		
Adobe Connect	•	•	•	•	•	•	•		•
Webex	•	•	•	•	•	•	•	•	
GoToTraining	•	•	•	•	•	•	•	•	•
GoToWebinar	•	•	•	•	•	•		•	•
GoToMeeting	•	•	•	•		•			
Microsoft Teams	•	•	•	•					
Google Meet	•	•	•	•					





### Technology & Accessibility

#### Technology

- Ease of use for audience
- Attendee's comfort level with technology
- Do you need to arrange a premeeting tech check?
  - Or send an <u>instructional video</u>?
  - Or user manual?





#### Accessibility

- Connectivity
- Device(s)
- Attendee environment
- Latest version of platform
- Time zone

### **Timeline for Meeting Preparation**



Agenda

Ground Rules / Meeting Etiquette

Pre-meeting reading / Preparation

Meeting reminder

Final reminder (Optional)

5-7 days before (tech check?)

3-5 days before

Along with agenda

One day before

One hour before

It is safer to err on the side of overcommunication especially if your attendees are new to your virtual meetings. After a period of familiarity, you can reduce your pre-meeting communication.



### The Importance of Ground Rules

<b>S</b>	$\leftarrow$	

THE GROUND RULES/GUIDELINES YOU SET WILL DETERMINE THE ENGAGEMENT LEVELS OF YOUR ONLINE MEETING/SESSION IT IS RECOMMENDED YOU REPEAT THE GROUND RULES/GUIDELINES IN YOUR COMMUNICATION (REFER TO TIMELINE) LIKE IN-PERSON MEETINGS, YOUR GROUND RULES/ GUIDELINES WILL BE YOUR LIFELINE WHEN DISTRACTIONS, DISRUPTIONS OR UNACCEPTABLE BEHAVIOR ARISE STRIKE A BALANCE WHEN IMPOSING GROUND RULES/GUIDELINES

Strict like rules in a classroom

Totally relaxed and not enforced



#### Ground Rules, Guidelines or Etiquette?

- Ground rules are guidelines you set as the host/facilitator/leader of your meeting and attendees are strongly urged to adhere to
- Etiquette prescribe socially acceptable behaviors (manners) that are encouraged (may or may not be strictly enforced)
- As a facilitator of adult learning, the word "rules" may trigger people and we suggest using "guidelines"
- For other audiences, such as children or mixed groups, you may consider using the term "ground rules"

#### **Web Conferencing Best Practices**

- Check your microphone & speaker settings before the meeting
- Plug your computer into a power source
- Use a headset in crowded/public spaces
- Mute your microphone when not actively speaking
- Be aware of your surroundings and behavior (We can see you!)
- Add questions/comments in "Chat" section to be addressed by moderators
- "Raise hand" if would like to address the group
- Make comments short and succinct, mute for responses

USE HAND SIGNALS, RAISE YOU HAND, AND BE RESPECTFUL CLASSMATES, SPAM THE CHAT, OR USE STRONG LANGUAGE

### **Agenda Activities**

#### Like an In-Person Meeting

- Pre-meeting preparation/reading
- 🛎 Round Robin
- Group Discussions
- Keynote speakers/presenters
- Demonstration
- ₽ Presentation (PowerPoint)
- Share handouts

#### **Potential Challenges**

- Attendees may forget
- Not everyone will have video on
- Attendees may speak over each other
- May present too much information
- Technology failure
- People may check out
- Attendees may not have access

# Summary: Virtual Session Purpose and Outcomes

- Spend sufficient time to plan your meeting: objectives, outcomes and your intention
- Consider your participants' technology and accessibility
- Ground rules are very important!
- Set timeline for your virtual session communication
- Consider ways to engage your participants with different agenda activities



• • • • • • • • • • • •

### III. Mastering Online Facilitation

### Why Is Engagement Important?

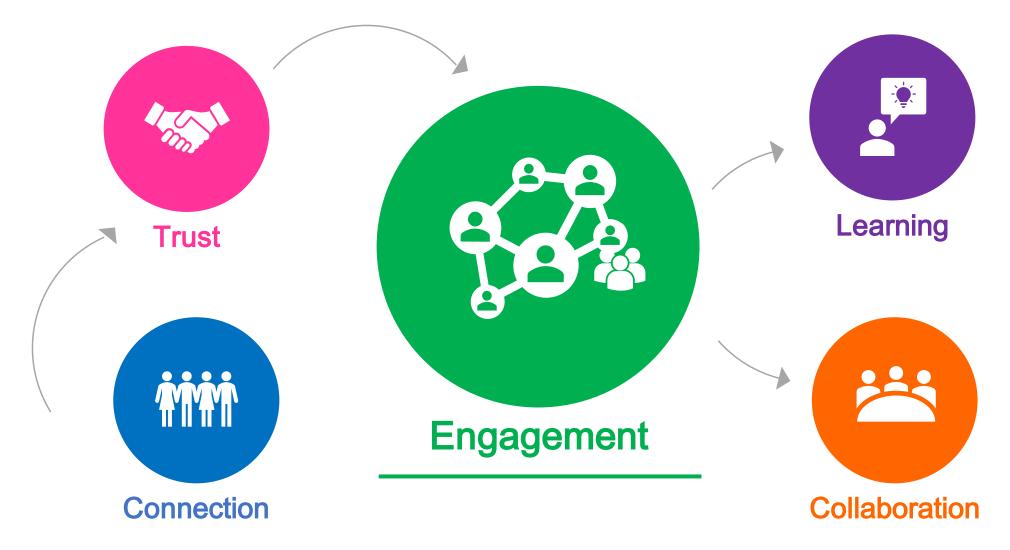
- What are the engagement tools you have noticed so far?
- What happens to you when you are engaged?
- What makes you disengage or disconnect?

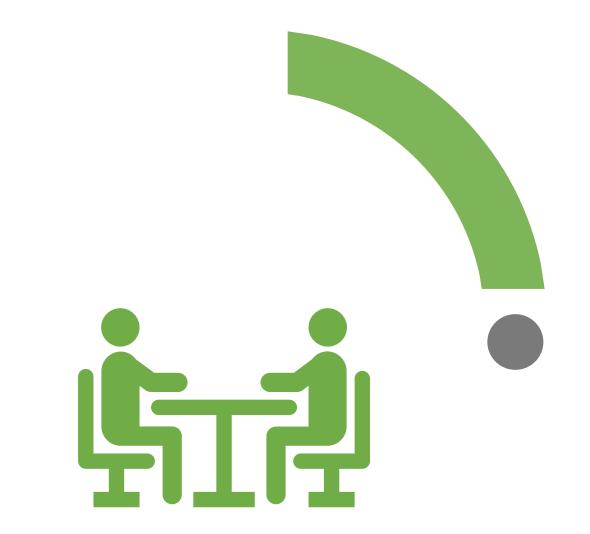






# Engagement is KING!





# Breakout Session

(In Pairs) – 5 Minutes

Share:

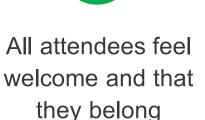
From your experience as a facilitator/leader, the engagement factors from inperson meetings that you found most effective

List all the factors to share with the group

### Connection



#### TRY THIS:



- Warmly welcome each person as he/she joins
- Make sure everyone is acknowledged
- Create connection before meeting (communication, call)

Attendees feel commonality with others

- Connect attendees with each other
- Notice commonalities such as location, home situation
- Pre-arrange breakout
   rooms



Rituals that include everyone

- Playing music (arrival, breaks, intros)
- Group check-ins
- A grounding exercise or meditation
- Fun energizers (show us your workspace)

#### Trust

- Of the five key dynamics of high performing teams that Google researchers identified in 2014, Psychological Safety was fundamentally the most important component
- In the virtual space, it is vital that you create a safe space for attendees to collaborate

#### ANTECEDENTS & OUTCOMES PSYCHOLOGICAL SAFTEY



\*Antecedents and outcomes that had a large effect size at both the individual and group level of analysis.
Source: Frazier, M. L., Fainshmidt, S., Klinger, R. L., Pezeshkan, A., & Vracheva, V. (2017). Psychological safety: A meta-analytic review and extension. Personnel Psychology, 70(1), 113-165.

SCIENCE FOR WORK

### How to Create Virtual Psychological Safety



#### Ways to Create Psychological Safety

Lead by example

Practice inclusivity; everyone's voice matters

Notice attendees' energy and engagement

9 8 1.8

Demonstrate active listening

Encourage participation with chat, breakout rooms, discussions, round robin

Dare to be vulnerable and authentic

Show respect for everyone's opinions



### Virtual Engagement Tools

- 1. Video 4. Polling
- 2. Chat 5. Whiteboard
- 3. Breakout Rooms

Page 26

- 6. Spotlight
- Others:
- Share screen
- Music
- Group discussions
- File share
- Document camera
- Any others?

### Virtual Collaboration Tools

	1. Brainstorming and Visual Collaboration	Mural, Miro, Stormz
	2. Team Communication and Information Sharing	Slack, Blink, GoogleDocs
	3. Scheduling	Calendly, Doodle
黯	4. Quiz and Polling	Slido, Quizizz

### **Tips for Increasing Engagement**



- Use ice-breakers and energizers
- Bring your TOP GAME
- Chart attendee participation
- Journal or draw
- Socializing during coffee/lunch breaks
- Use visuals (keep data simple; supplement with pre and post reading)
- Toggle between sharing screen and interacting with attendees
- Limit speaking time to 10 mins
- Use breakout rooms creatively

### **Top Engagement Challenges**

Technologically challenged	<b>Eo</b> Tech Check
Internet connection	
Video off	
Multi-tasking	Ground Rules
Unprepared / show up late	
Look bored / disconnected	Engagement
Talking over each other	Tools



# Summary: Mastering Online Facilitation

- Engagement is KING!
- Connection and trust support engagement, which leads to effective learning and collaboration
- Ensure attendees feel connection and create psychological safety
- Plan engagement tools based on agenda items
- Practice virtual collaboration tools and have fun!



• • • • • • • • • • • •

## IV. Practice Sessions

### **Choose One:**

- 1. Starting a meeting with an icebreaker
- 2. Managing a discussion with comments from the group
- 3. Arranging breakout rooms and bringing groups back for debrief
- 4. Sharing content and toggling from screen and group



### Thank you for Joining!

- Please share any final remarks
- A copy of this presentation will be available for download
- Reach out to us if you need any follow up
- Review this content and practice with a buddy within a week
- Please give us your feedback by completing online survey
- Wish you the best for your next virtual meeting!

